# Where to Find What: Website \& Office Staff <br> Gary Cronin <br> Medical Imaging <br> UNIVERSITY OF TO 

Communications \& Strategic Planning Officer

Temerty Medicine

## Welcome

- Physic al Office is located at 263 McCaul Street on the $4^{\text {th }}$ Floor.
- Physical Office houses The Departmental Chair, Business Manager, Program Directors and 8 administrators
- All admin are currently working from home due to the pandemic


Temerty Medicine

## Medical Imaging Administration Office

 Who Are We?

Education Program Assistant (Nuc Med,
Neuroradiology \& Undergraduate) Jennifer Morris


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## Medical Imaging Administration Office Contact Us?

- Department Enquiries - mi.assistant@utoronto.ca
- Meeting Requests for Dr. Moody - mi.assistant@utoronto.ca
- Faculty Appointment Enquiries - mi.appointments@utoronto.ca and mi.spromotions@utoronto.ca
- Communic ation (News Round Up/Website/Newsletter Content) - mi.communications@utoronto.ca
- Finance/Reimbursements/Invoices-mi.finance@utoronto.ca
- Education Program Offic er - mi.ed programoffic er@utoronto.ca
- Undergraduate Program Enquiries - mi.undergrad @utoronto.ca
- Diagnostic Radiology Program Enquires-radiology.residency@utoronto.ca
- Neuroradiology Program Enquinies - neuroradiology.program@utoronto.ca
- Nuclear Medicine Program Enquiries-nucmed.program@utoronto.ca
- Fellowship Program Enquiries - mi.fellowships@utoronto.ca;


## Medical Imaging Website

## https://medical-imaging.utoronto.ca/

## Sections

- About Us
- Education
- Research
- Faculty
- Alumni
- News \& Events
- CPD

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UofT Medical Imaging Recent Newsletters
The Department of Medical maging isa dynami:
tick on one of the below for the litest updates:
Recent Newsietters
123

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This Month's Events
25th Annual Women's
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25th Ann
Series
Medical Imaging Jobs at
University of Toronto
Link to Medical Imaging
opportunities at Uoft
Linkto Currentonet
Affliated Hospitals
Assistant / Associate Professo
Cardiothoracic Imaging (Toronto
on, CA)
Dental Assistant (Toronto, on.
Dental
CA)

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Cardiothoracic Imaging Faculty - Chung, Tae Bong

- Deva, Dieven
- Halankar, Jaydeep
- Hanneman, Kate
- Hermana, Stephen
- Jiménez_Juan, Laura

- Karur, Gauri Rani
- Kavanagh.John
$\therefore$ - MacDonald, Cathy
- Mcinisis. Micher
- Moody, Alan
- Ngyyen, Elsie
- Pakkal. Mini
- Patsios. Demetris
- Schmidt. Heedi
- Schmidt, Heidi
- Singh, Navneet
- Torres, Felipe
- Wistbrod, Gordon - Wintersperger, Be
 - Anconina, Reut - Anconina, Reut - Atinga, Angela - Avvi, Richard - Berger. Ferce - Betel. Carrie - Chacko, Binita $\because$ Cheung, kelen - Christakis. Monique - David, Elizabeth
- Dey, Chris - Ghandehari Hournaz - Glanc. Phyllis - Hack Kalesha - Heyn, Chinthaka (Chis) - Houbois, Christian - Howard. Peter - Jong. Roberta Kha, Lan-Chau Lawlor, Ryymond - Machnowska, Maylda - Marcholanik Pejman - Martinovic, Elaine - McGregor, Catitin
- Merchant. Neesha - Moody, Alan OKeeffe, Michae - oikonomou, Anastas Patel, Chirag
Probyn, Linda - Pugash, Robyn - Pugash, Robyn - Richmond. Lara

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## Faculty Profile

- Name
- Hospital
- Division
- Primary Area of Interest
- Research Paragraph
- Pubmed Link
- Altemative Profile Link
- Require a Photograph
https://www.surveymonkey.com/r/UTM iNewFacProfile


## Alan Moody



Chair, Department of Medical Imaging Sunnybrook Health Sciences Centre
Dept of Medical Imaging
2075 Bayview Ave., Toronto, ON M4N 3M5 Phone: 416-978-6801
Fax: 416-978-6915

Division: Cardiothoracic Imaging Research Group: Heart Lung Vesse Hospital: Sunnybrook Health Sciences Centre

## Research Paragraph:

Magnetic resonance imaging (MRI) has rapidly established itself as a major imaging technique for the visualization of vascular diseases. In particul magnetic resonance direct thrombus imaging (MRDTI) provides a closer, more in-depth look into occluded arteries, providing information never seen before, and has the potential of changing the standard of imaging everywhere. This new MRI technique aims at early diagnosis and intervention to prevent strokes and heart attacks by detecting vulnerable plaques in arteries of patients who a asymptomatic.
Dr. Moody and his team are interested in developing and incorporating such imaging techniques in a comprehensive effort to identify and stabilize
vulnerable plaques in one integrated procedure. Applications of MRDTI in the coronary, renal arteries and aorta are also underway

Primary Research Area:
Lung and Vessel
Committees:
Diagnostic Radiology Residency Committee

## Teaching

Undergraduate Education
PUBMED Link:
http://mww.ncbi.n...

## Other Profile Links

Sunnybrook Research Institute
Cross Appointments:
Department of Medical Biophysics Institute of Medical Scienc

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## The Website Areas of Interest:

- CFAR (Continuing Fa culty Appointment Review) - https://medical-ima ging.utoronto.ca/CFAR
- Faculty Profile Page - https://medical-ima ging.utoronto.ca/faculty-directory
- Educ ation/Programs Section - https://medical-imaging.utoronto.ca/educ ation
- Research Section - https:// medical-imaging.utoronto.ca/research
- Faculty Wellness Resources-https://medical-imaging.utoronto.ca/Wellness_Resources
- Junior Promotions Page - https://medical-imaging.utoronto.ca/Junior Promotions
- Senior Promotions Pa ge - https://medic al-ima ging.utoronto.ca/senior_promotions
- Newsletters - https://medical-imaging.utoronto.ca/recent-newsletters

New Website Coming Soon !!!

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## Continuing Faculty Appointment Review (CFAR - aka 3 year review)

Alan Moody, Chair Medical Imaging Department

## Appointment

- licensed physicians in clinical departments in the Faculty of Medicine are governed by the Policy for Clinical Faculty and these Procedures
- Must participate in a conforming academic practice plan or its equivalent.
- Medical staff who hold appointments on the active staff (or equivalent) of a fully-affiliated academic hospital are expected to meet the criteria for a full-time clinical academic appointment. As a corollary, a full-time clinical academic appointment usually entails work at a site or sites with a formal affiliation agreement with the University

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## Probation and continuing appointment review

- On initial appointment to a full-time clinical academic appointment, a candidate will customarily be offered a probationary appointment of not less than three years and not more than five years duration
- no obligation or expectation of continuation or renewal
- senior academic recruits (associate professor or professor rank) may receive an immediate continuing appointment from the Dean

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## During the probationary period

- May undergo a performance review at the end of the first and/or second year
- ALL new full-time clinical academic appointees will require a three- to five-year performance review (that requirement should be included in the Offer of Academic Appointment).
- The candidate will be asked to submit an account of their academic work completed or undertaken since the time of initial appointment.


## CFAR

- A Chair's advisory committee, consisting of senior members of the University Department, will advise the Department Chair as to continuation of an appointment beyond the probationary period.
- The committee shall review the performance of the appointee after the end of the third year and not later than the end of the fifth year
- The names of the committee members must be made known to the Department and to the candidate in advance of the performance review.
- The candidate must identify any perceived conflicts of interest on the part of any committee member as part of the review process and before the committee's deliberations. The Chair is expected to ask the candidate to identify such conflicts as part of the process of review.

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## CFAR

- The committee will involve the relevant hospital or clinical site Chief in the review.
- The Chief will advise the Chief Executive of the relevant site that a review is pending, and keep the Chief Executive apprised of the progress of the review.
- The committee is expected to solicit input from the relevant hospital or clinical site chief in all cases, to review documentation and letters of reference

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## CFAR

- The performance review shall answer one question:
- Given the terms and expectations set out at the time of the probationary appointment, and the academic standards of the Department and Faculty, does the appointee's performance merit recommendation that the appointee transfer to the system of continuing annual renewal?
- The committee will advise the Department Chair regarding the options to change the appointment to a continuing annual appointment; extend the probation period; change the academic position description; or terminate the appointment.

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## CFAR

- The Chair must decide which option to recommend, and convey that recommendation in writing to the Dean
- When the Department Chair decides not to recommend continuing yearly renewal, the appointment will terminate on the predetermined date of expiry.
- The Dean shall in usual and customary circumstances accept the recommendation of the Chair, but has the discretion not to do so and may review the records of the Chair's advisory committee's deliberations


## QUESTIONS?

## Support, Inclusion, Equity, Diversity

Dr. Elsie T. Nguyen MD, FRCPC, FNASCI
 Associate Professor of Radiology Vice Chair on Support, Inclusion, Diversity, Equity, Cardiothoracic Division, Joint Department of Medical Imaging, University of Toronto Jan 11 ${ }^{\text {th }}, 2022$

## I have no disclosures.

## Why is this important?

- Health and well-being of our departments depend on it, physician burn out is at all time high
- Excellence and strength through diversity
- Health care workers need to be diverse to better serve our diverse populations
- Inclusion creates sense of belonging and value


## Why is Diversity Important?



## "Diverse organizations have higher profits, reduced employee turnover, higher employee engagement, increased innovation and improved decision making"



Image courtesy Dr. Suzanne Watson


## Patient Care

individual backgrounds,
traits, and skills are

Vision:
Environment Through Inclusion we will respect

## Goal:

Ensure the workforce has the knowledge and skills to leverage diversity and inclusion to enhance effectiveness and performance of individuals and teams.

Strategies
Tactics
Recognize the value of a diverse and inclusive environment at MGH and ensure our:
-workforce is engaged and feels their individual backgrounds, traits, and skills are valued and respected
-patients, families, care givers, and visitors are engaged and feel their valued and respected
Vision:
Operations
Focused on Equity we
will serve, heal,
educate, and
innovate

Goal:
Incorporate diversity, inclusion, and equity into day-to-day operations and decision-making for improved performance and outcomes across all areas of the mission community health, clinical care, teaching,
and research
Strategies
Tactics


Narayan AK et al. J Am Coll Radiol 2021

- Make sure your Institution Has EDI Vision
- The People To Get Things Done: Establish EDI Committee
- What Needs To Be Done: Local Data Collection on Diversity and other EDI Issues (gender, race, bias and discrimination); needs survey?
- Measurable Goals: Create target EDI goals based on data
- Networking: Connect with local institutional resources, beyond



## Potential Challenges to Wellness Promotion

- COVID-19 Fatigue/ Zoom Fatigue
- General Apathy and Disengagement
- Faculty are burned out
- Suffering in Silence
- Confidentiality issues

- Mental Health Taboo/ Doctors cannot show weakness
- Large Size of our Departments- hard to navigate


# Welcome to Research in the Department of Medical Imaging 

Birgit Betina Ertl-Wagner, MD, PhD, MHBA, FRCPC Vice Chair Research

## Research in the Department in Numbers



## Comparison of scholarly output

Scholarly Output


## Research?

Why bother?


We are the best to know what questions need to be answered in Medical Imaging

We need translation from research to clinical radiology and back

We need research to sustain the future of our field

> You need research for your promotion (even if you don't promote based on research)

## The Research Committee

| Name | Title | Hospital |
| :---: | :---: | :---: |
| Dr. Birgit Ertl-Wagner | Chair, Research Committee Vice-Chair, Research Professor | The Hospital for Sick Children |
| Dr. Alan Moody | Chair, Department of Medical Imaging Professor | Sunnybrook Health Sciences Centre |
| Dr. Angela Atinga | MSK <br> Assistant Professor | Sunnybrook Health Sciences Centre |
| Dr. Alexander Bilbily | Nuclear Medicine Lecturer | Sunnybrook Health Sciences Centre |
| Dr. Andrea Doria | Research Lead Professor | The Hospital for Sick Children |
| Dr. Vivianne Freitas | Breast Imaging Assistant Professor | JDMI |
| Dr. Sangeet Ghai | UHN Research Lead Professor | JDMI |
| Dr. Mary-Louise Greer | Pediatrics <br> Associate Professor | The Hospital for Sick Children |
| Dr. Kate Hanneman | Cardiothoracic Associate Professor | JDMI |
| Dr. Chinthanka Heyn | Research Lead Assistant Professor | Sunnybrook Health Sciences Centre |
| Dr. Pejman Maralani | Neuroradiology Associate Professor | Sunnybrook Health Sciences Centre |
| Dr. Sebastian Mafeld | Vascular/Interventional Radiology Assistant Professor | JDMI |
| Dr. Naomi Matsuura | Catapult <br> Associate Professor | University of Toronto |
| Dr. Chris McIntosh | Al Chair | JDMI |
| Dr. Farzad Khalvati | Al Chair Associate Professor | The Hospital for Sick Children |
| Dr. Masoom Haider | Chair in Ai, Imaging Biomarkers and Radiomics Professor | JDMI |
| Dr. Errol Colak | Chair Ai Assistant Professor | St. Michaels Hospital/Unity Health |
| Dr. Pascal Tyrrell | MiDATA <br> Associate Professor | University of Toronto |
| Dr. Blair Warren | Diagnostic Radiology Resident | University of Toronto |

## Current Projects of the Research Committee

SWOT analysis

Cross-site collaborations

Research mentorship program

Central help with red tape

## Al and machine learning

Infrastructural grants

Departmental Research Awards and Grants

Alumni Research Promotion Award

Mergelas Family Graduate Student Award

Jan and Hildegard Franczyk Award for Artificial Intelligence in Medical Imaging

Make sure to check the website and newsletters:
Departmental Grants and Awards I medicalimaging.utoronto.ca

GET INVOLVED
We need you to make a difference with your research and your ideas


Make sure to visit the Research Website of the Department of Medical Imaging https://medical-imaging.utoronto.ca/about-research

## Pascal Tyrrell PhD

## Data Scientist

University of Toronto


Director - MiDATA Data Science Program Department of Medical Imaging

Associate Professor
Department of Medical Imaging Institute of Medical Sciences
Temerty Faculty of Medicine
Associate Professor
Department of Statistical Sciences Faculty of Arts and Science



## The Data Science Unit

MiDATA is the data science unit for the
Department and aims to provide education and services to empower data in medical imaging research.

The program consists of three aspects: research education and mentorship, research project guidance, knowledge translation.

## How does it work?

o The goal of MiDATA is to facilitate impactful research through the efficient and creative use of a mentored learning environment.


## From



## Thanks!

○ Questions about program?
pascal.tyrrell@utoronto.ca

## MEDICAL IMAGING UNIVERSITY OF TORONTO

## Mi Education

LINDA PROBYN
VICE-CHAIR EDUCATION

## MEDICAL IMAGING UNIVERSITY OF TORONTO

Home » Education » Welcome from Vice Chair of Education

## Welcome from Vice Chair of Education

## Dr. Linda Probyn

The University of Toronto Department of Medical Imaging provides high quality education across a spectrum of programs including: undergraduate, postgraduate, fellowship, continuing education, and faculty development.

The department is committed to maintain high standards of our programs with ongoing curricular developments and innovations in teaching and evaluation in order to align with changes and advances in the specialty and accreditation standards.

The success of our programs is achieved through the commitment and dedication of our many highly skilled teachers. Our faculty and educational programs have gained national and international recognition and we are proud of their accomplishments.


## Programs

- Undergraduate
- Postgraduate
- Residency
- Diagnostic Radiology
- Nuclear Medicine
- Pediatric Radiology
- Neuroradiology
- Interventional Radiology
- Fellowship


## Mi Education

- Education Executive
- PD subgroup
- Faculty Development workshops
- 2/year
- Courses - Stepping Stones


## Mi Education

- Opportunities
- AHD
- OSCE
- Mock Orals
- Undergraduate
- Rolling out CBD - upcoming faculty development
- Accreditation
- Research


## MEDICAL IMAGING UNIVERSITY OF TORONTO

LINDA PROBYN
VICE-CHAIR EDUCATION

## linda.probyn@sunnybrook.ca

## January 11, 2022

## Presenter

Andrea S. Doria, MD, PhD, MSc, MBA

# Medical I maging <br> Clinical Practice Improvement 

## CPi VISION - STRATEGIC PLANNI NG

## Long-term Goals

(1) to develop a strong CPi educational and network program gather new knowledge and receive technical support and mentorship = preparing future leaders of imaging in best clinical practice
(2) to improve data capture and expand resources to gather and store AI-ready data = CPi projects

Foundation


## Core CPi Committee

| CORE COMMITTEE | N=14 |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| First Last Name | Hospital |  | Career Stage | Sex |
| Ibrahim Alghamdi | Sickkids | IR Fellow | Trainee | Male |
| Roshini Kulanthaivelu | Molecular Imaging Fellow | Molecular Imaging Fellow | Trainee | Female |
| George Chiramel | Sickkids | Junior Faculty | Early career | Male |
| Alex Bilbily | Sunnybrook | Junior Faculty | Early career | Male |
| Adam Tunis | NYGH | Junior Faculty | Early career | Male |
| Amy Lin | St.Mikes | Junior Faculty | Early career | Female |
| Dimitri Parra | Sickkids | Senior Faculty | Mid career | Male |
| Hournaz Ghandehari | Sunnybrook | Senior Faculty | Mid career | Female |
| Helen Branson | Sickkids | Senior Faculty | Mid career | Female |
| Rachel Fleming | Women's College Hospital | Senior Faculty | Mid career | Female |
| Mini Pakkal | Toronto General Hospital | Senior Faculty | Senior career | Female |
| Pascal Tyrrell | Industry | Data Scientist | Senior career | Male |
| Alan Moody | Sunnybrook | Department Chair | Senior career | Male |
| Andrea Doria | Sickkids | Department VC (CPi) | Senior career | Female |

## Missing: Patient Representative

$<10$ years $1^{\text {st }}$ appt: $\mathrm{N}=6$
(43\%)
Academic hospitals: $\mathrm{N}=13$
(93\%)
$\mathrm{N}=13$ physicians (radiologists)
$\mathrm{N}=2$ fellows (14\%)

Sex


Hospital type

Educational Background

Trainees

## DI VERSI TY

Targets:
-Resident
-Early Career Staff
-Community Hospital
-Administrator
-AI / Technology
-Education

## Steering CPi Committee

$\mathrm{N}=10$

| STEERING COMMITTEE | N=10 |  |
| :--- | :--- | :--- |
| First_Last Name | Hospital | Faculty/Fellow |
| Linda Probyn | Sunnybrook | Vice Chair Education |
| Birgit Wagner | Sickkids | Vice Chair Research |
| Ania Kielar | Toronto General Hospital | Vice Chair at Large |
| Elsie Nguyen | Toronto General Hospital | Vice Chair EDI |
| Phyllis Glanc | Sunnybrook | Vice Chair Professional <br> Development |
|  |  |  |
| Catherine Wang | Toronto General Hospital | MA Health Administration |
|  |  |  |
| Ivan Diamond | Trillium Health Partners | Senior Faculty |
| Masoom Haider | Toronto General Hospital | Senior Faculty |
| Walter Kucharczyk | Toronto General Hospital | Senior Faculty |
|  |  |  |
| Farzad Khalvati | Sickkids | Data Scientist |



## Low Level LQ2

Pillar \#1: Foundation


Specific CPi Projects
Fully Affiliated Hospitals

Sunnybrook Health Sciences Centre

## Community Hospital Affiliates

JDMI

Toronto General Hospital Toronto Western Hospital Mount Sinai Hospital
Princess Margaret Cancer Centre
Womer's College Hospital

The Hospital for Sick Children


Royal Victoria Hospital, Barrie


North York General Hospital


The Scarborough Hospital

General Campus
Birchmount Campus
William Osler Health System


Etobicoke General Hospital
Brampton Civic Hospital

## Opportunities / Impact

- Network expansion / collaboration with local educational and governmental institutions


Ministry of Health \& Long Term Care
 Institute of Technology

(PUBLICATIONS = Conceptual, Predictive Models, Retrospective)

- Academic output: CPi publications


I deas



## CPi City Rounds - Topics / Priorities

## M\&M Rounds <br> - Systematic approach

- How can technology assist?


Report Standardization

- Successful stories
- Challenges
- Hybrid process?


## Patient-Centered Improvements

Strategies to improve delivery of care

- Contrast-enhanced ultrasound
- Billing for novel procedures


## Novel Procedures

Data

- How to make clinical data available / integrated?
- Data de-identification process

Imaging Workflow Implementation

- Simple solutions (softwares, optimization processes?)


## Sustainability

－Annual CPi day（local and departmental）
－Annual report －CPi rounds －CPi committee （DIVERSITY） －Exchange program （CQUIPS，VP， Industry， academia）

Lead of I maging PCH SickKids

Personalized Health care

TORONTO

Local practice change
PRTME

Applying
new knowledge


LQ2 Course


Established AI groups

UNIVERSITY OF
RSNA 2021
REDEFINING RADIOLOGY

## ORGANIZATIONAL MOTIVATION



## Thank you!



S E R E N D I P I TY
Being at the right place at the right time has its advantages.

